About this Plan
This plan provides information, procedures, and policies for the City of Chattanooga Homeless Services Division, its staff, and the people experiencing homelessness that they serve starting 3/16/20. This plan remains in place until further notice.

Goals of this plan:
1. Prevent the spread of the COVID19 virus among the homeless population
2. Help people experiencing homelessness who have COVID19 access resources, assistance, and a safe place to isolate themselves.
3. Protect HSD staff members from contracting COVID19.

Contents
- Key Contacts
- Procedures
  - City HSD Staff Policies and Procedures
  - Preventing spread procedure
  - Responding to suspected cases procedure
  - Transportation procedure
- Resources directory and information
- Supplies
- Partners and Roles

Homeless Services Division Staff will take the following actions to meet these goals:
1. Disseminate information to people experiencing homelessness about how to stay healthy and prevent themselves from getting COVID19
2. Distribute supplies to people experiencing homelessness to stay healthy and prevent themselves from getting COVID19
3. Continue to work, as remotely but effectively as possible, with their clients to get housed and off the streets
4. Identify people who may have contracted COVID19 and report them to the Hamilton County Health Department
5. Identify places for people experiencing homelessness to isolate themselves should they contract COVID19

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# City of Chattanooga Homeless Service Division COVID19 Plan

## Key Contacts

<table>
<thead>
<tr>
<th>Where</th>
<th>When to use</th>
<th>Who</th>
</tr>
</thead>
</table>
| Hamilton County Health Department | You have identified a person experiencing homelessness who is exhibiting COVID19 symptoms | Michele Shrum  
Nurse Manager, Homeless Healthcare Center  
423-265-5708 |
| Homeless Services Division | You are a city staff person or outreach volunteer who has a COVID19 issue related to people experiencing homelessness in Chattanooga | Sam Wolfe, Manager of Homeless Services Division  
423-933-7394  
samwolfe@chattanooga.gov |
| City Hall/Mayor's Office | You have an urgent or important need related to homelessness and COVID19 that needs to be immediately elevated. | Tyler Yount, Director of Special Projects  
865-582-6005  
tyount@chattanooga.gov |

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## Homeless Services Division Staff - Policies and Procedures

**Policy:**
As directed by Mayor Berke on 3/13/20, all city employees are encouraged to work from home and refrain from gathering in groups until further notice. HSD will strive to continue vital street outreach to people experiencing homelessness daily to help communicate, prevent, test, and treat people. Staff members with children and vulnerable medical conditions will be prioritized to isolate, work remotely, and not perform street outreach.

**Procedure:**
1. Each morning starting at 8:30 AM, HSD staff will convene for a Google Hangout call to discuss activities for the morning

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2. A small group of HSD staff will conduct street outreach to people experiencing unsheltered homelessness
3. All staff will work from home from 1:30 PM until the end of their scheduled workday. The office will remain open for anyone needing to perform essential duties they could not otherwise perform at home.
4. Each afternoon starting at 1:00 PM, HSD staff will re-convene for a Google Hangout to debrief the morning and discuss afternoon activities

General prevention procedures for HSD staff (follow every day)
1. Daily cleaning of work spaces with disinfectant (desk, keyboard, phone)
2. Wear gloves when handling people’s belongings
3. Regular hand washing or sanitizing before and after entering a new space, contacting a client
4. Give 3-6’ space between yourself and other staff, clients
5. If you feel any symptoms, stay home

Preventing spread of COVID19

For people experiencing homelessness who do not have COVID19

Procedure:
1. HSD staff will communicate effective prevention measures to people experiencing homelessness, delivering prevention supplies when needed.
2. HSD staff will document the places and individuals that have received this information and the date that they received this information.
3. HSD Manager will communicate results of street outreach to Hamilton County Homeless Healthcare Center

Encampments

Encampments will be visited starting with the furthest from service providers, working inward to the City Core. Outreach will provide basic sanitation items as well as educational information on how to stop the spread of COVID19.

Procedure:

Encampments will be visited in the following order:

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- Day 1, Week A: Ooltewah, Lee Highway, and Hamilton Place
- Day 2, Week A: East Brainerd and East Ridge
- Day 3, Week A: Soddy Daisy and Hixson
- Day 4, Week A: Rossville
- Day 1, Week B: Lookout Valley, Signal Mountain
- Day 2, Week B: St. Elmo, Broad Street
- Day 3, Week B: Highland Park and East 23rd Street
- Day 4, Week B: North Shore, Downtown

Responding to suspected cases of COVID19

For people experiencing homelessness who are exhibiting COVID19 symptoms and have not been treated and/or tested

Procedure:
1. Maintain a safe social distance from the person (3-6')
2. Follow CDC guidelines in identifying people who are exhibiting symptoms of COVID19
3. Report all cases by phone to the Hamilton County Homeless Healthcare nurse first
4. Receive instructions from Hamilton County Homeless Healthcare on what to do with that person
5. Ensure the person has what they need to get care (i.e. transportation, medicine, etc.)
   a. If the person has a barrier that you are unable to remove to get care, call HSD manager.
6. Document the person's name, location, and the result of the report
7. After the person has been transferred or isolated, follow-up by phone. Do not follow-up in-person for at least 14 days, except to drop off supplies.

Transportation procedure
- At this time, unless the person is presenting COVID19 symptoms, DO NOT TRANSPORT
- Currently the best way to transport a person experiencing homelessness who appears to have COVID19 to care is via EMS and calling 911.

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- The City of Chattanooga has vans with vinyl seating and full sets of protective safety equipment available for two drivers.
- We are working to recruit drivers that are willing to help transport a person experiencing homelessness to a healthcare facility and/or potential quarantine locations.

### Resources

<table>
<thead>
<tr>
<th>Healthcare Facilities where clients with respiratory illness can receive care</th>
</tr>
</thead>
<tbody>
<tr>
<td>Homeless Healthcare Center</td>
</tr>
<tr>
<td>730 E 11th Street</td>
</tr>
<tr>
<td>423-209-5800</td>
</tr>
<tr>
<td>Call ahead</td>
</tr>
<tr>
<td>Hamilton County Health Department</td>
</tr>
<tr>
<td>423-209-8383</td>
</tr>
<tr>
<td>Call ahead</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Isolation and Quarantine Locations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quarantine</td>
</tr>
<tr>
<td><strong>Salvation Army has been offered as a quarantine location but is not yet ready to be opened - awaiting facility setup and medical staffing from Hamilton County Emergency Management</strong></td>
</tr>
<tr>
<td>No open locations at this time</td>
</tr>
<tr>
<td>Search for an available bed at a health facility after confirmation of COVID19.</td>
</tr>
<tr>
<td>Quarantine in place until a location has been secured.</td>
</tr>
<tr>
<td>Isolation</td>
</tr>
<tr>
<td>Recommend that the person isolate in place and avoid populated areas.</td>
</tr>
<tr>
<td>No confirmed isolation facilities at this time.</td>
</tr>
<tr>
<td>Recommend that the person isolate in place.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other facilities where people can get help with needs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Kitchen - Food</td>
</tr>
<tr>
<td>727 E 11th St</td>
</tr>
<tr>
<td>(423) 756-4222</td>
</tr>
<tr>
<td>Breakfast 7-8 AM</td>
</tr>
<tr>
<td>Lunch 10:45 - 11:45 AM</td>
</tr>
<tr>
<td>Dinner 3:30 - 4:30 PM</td>
</tr>
</tbody>
</table>

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Shelter
Maclellan Shelter for Families
717 E 11th Street
(423) 756-4222

Chattanooga Rescue Mission
1512 S Holtzclaw Ave
(423) 756-3126
Check in @ 5-5:30 PM, Dinner served after check-in

Mental Health Crisis - call the Crisis Response Unit
413 Spring St, Chattanooga, TN 37405
(423) 634-8995

Supplies

The homeless Services Division is seeking supplies for individuals encountered on outreach both on the street and in encampments and for staff to disinfect themselves after performing outreach.

Drop off location - 1714 Duncan Ave Chattanooga, TN 37408 M-F 9:00 AM - 1:00 PM

Staff Supplies
- Disinfectants
- Hand Sanitizer and Soap
- Gloves

Homeless Supplies
Care kits. These will be handed out to people who are experiencing homelessness and are currently unsheltered when we find them.
Materials are being brought to 1714 Duncan Ave and HSD staff will sort into bags.
- Water
- Soap
- Shampoo
- Toothbrush
- Razor
- Comb
- Condoms

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Food for quarantined homeless encampments

Persons experiencing homelessness living in encampments might choose to isolate in their encampments. If that is the case, staff will partner with an undetermined organization to provide foodboxes to be delivered on location weekly for two weeks. HSD staff, Salvation Army volunteers, or other volunteers will then pick up the boxes from the providers and drop them off weekly for two weeks at the encampment location.

The following schedule will be used for foodbox delivery:

- Day 1, Week A: Ooltewah, Lee Highway, and Hamilton Place
- Day 2, Week A: East Brainerd and East Ridge
- Day 3, Week A: Soddy Daisy and Hixson
- Day 4, Week A: Rossville
- Day 1, Week B: Lookout Valley, Signal Mountain
- Day 2, Week B: St. Elmo, Broad Street
- Day 3, Week B: Highland Park and East 23rd Street
- Day 4, Week B: North Shore, Downtown

**Partners**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Role(s)</th>
<th>Point of Contact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Help Right Here</td>
<td>Street outreach - staff quarantined - Unavailable until the end of a quarantine period</td>
<td>Ann-Marie Fitzsimmons (423) 227-9343 <a href="mailto:helprightherechattanooga@gmail.com">helprightherechattanooga@gmail.com</a></td>
</tr>
<tr>
<td>Chattanooga Rescue Mission</td>
<td>Emergency Shelter for men and women, hot dinner provided</td>
<td>(423) 756-3126 Stan Johnson, Men’s services</td>
</tr>
<tr>
<td>Shelter Name</td>
<td>Description</td>
<td>Contact Information</td>
</tr>
<tr>
<td>------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>-----------------------------------------------------------</td>
</tr>
<tr>
<td>Maclellan Shelter for Families</td>
<td>Emergency Shelter (families)</td>
<td>(423) 756-4222&lt;br&gt;Kathy Long, Program Mgr&lt;br&gt;<a href="mailto:Kathy@homelessChattanooga.org">Kathy@homelessChattanooga.org</a></td>
</tr>
<tr>
<td></td>
<td><strong>SHELTER FULL</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td>CL or families we know can still call shelter to see if some needs can be met</td>
<td></td>
</tr>
<tr>
<td></td>
<td>No other updates at this time</td>
<td></td>
</tr>
<tr>
<td>Salvation Army</td>
<td>Quarantine Location for confirmed cases <em>not ready for admissions</em></td>
<td>Major Mark Smith&lt;br&gt;423-414-6546 (cell)</td>
</tr>
<tr>
<td></td>
<td>Meal delivery volunteers and staff</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mobile meal truck to deliver hot meals</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Vans available for moving supplies and food</td>
<td></td>
</tr>
<tr>
<td>Chattanooga Regional Homeless Coalition</td>
<td>Information requested as to services offered</td>
<td>Wendy Winters&lt;br&gt;(423) 802-9046 (cell)&lt;br&gt;<a href="mailto:wwinters@homelesscoalition.org">wwinters@homelesscoalition.org</a></td>
</tr>
<tr>
<td>Family Promise</td>
<td>Food, showers, laundry</td>
<td>(423) 756-3891&lt;br&gt;CONTACT??</td>
</tr>
<tr>
<td></td>
<td><strong>F2F SERVICES CANCELLED</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td>still developing plan for response</td>
<td></td>
</tr>
<tr>
<td>Room in the Inn</td>
<td>Food, medical access (Women with children)</td>
<td>(423) 624-6144&lt;br&gt;Katie Murphy&lt;br&gt;<a href="mailto:info@chattanoogaroomintheinn.com">info@chattanoogaroomintheinn.com</a></td>
</tr>
<tr>
<td>Organization</td>
<td>Service Description</td>
<td>Contact Information</td>
</tr>
<tr>
<td>-------------------------</td>
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<td>--------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Union Gospel Mission</td>
<td>Program shelter - Needs a referral from other service provider Sack lunches and dinners, M-F - need to call in</td>
<td>423.752.4998, text (423) 315-6114 <a href="mailto:mail@theuniongospelmission.org">mail@theuniongospelmission.org</a></td>
</tr>
<tr>
<td>Shepherd’s Arms</td>
<td>Program shelter - no reported disruption in services</td>
<td>423-821-8363, Mary Ann Sanders <a href="mailto:rescuemis@epbfi.com">rescuemis@epbfi.com</a></td>
</tr>
<tr>
<td>Partnership FCA</td>
<td>Shelter for Women - Currently full</td>
<td>423.755.2822 Raquel Hidalgo 423.697.3805 Director of Quality <a href="mailto:rhidalgo@partnershipfca.com">rhidalgo@partnershipfca.com</a></td>
</tr>
<tr>
<td>MetMin</td>
<td>35 households per day Utility payments Rent costs Currently closed for face-to-face (all staff quarantine)</td>
<td>423.624.9650 423.624.9654</td>
</tr>
<tr>
<td>Mercy Junction</td>
<td>Food Services Cancelled</td>
<td>Maddie Boyd Nix Alaina Cobb (423) 521-0642</td>
</tr>
<tr>
<td>H3</td>
<td>Food Thursday evening meal deliver to encampments - still active</td>
<td>Joy - (423) 505-7024 Wendy - (423) 443-2216</td>
</tr>
<tr>
<td>Mustard Tree Ministries</td>
<td>Food-Sack lunch W, Thu, Su distributed by Church outreach ONLY. Cancel all F2F events</td>
<td>Brother Barry/Cindy, admin (423) 756-2021 (423) 713-6379 <a href="mailto:cbarrykidwell@gmail.com">cbarrykidwell@gmail.com</a></td>
</tr>
</tbody>
</table>

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### Outstanding Needs

<table>
<thead>
<tr>
<th>Need</th>
<th>Description</th>
<th>Why</th>
</tr>
</thead>
<tbody>
<tr>
<td>People to transport</td>
<td>The City has two vans and full sets of protective equipment available. We need volunteers (preferably city staff) who can transport people to care.</td>
<td>People experiencing homelessness may be far from a healthcare facility and have no access to transportation to get there.</td>
</tr>
<tr>
<td>Food for homeless encampments in isolation</td>
<td>A two week supply of nonperishable food.</td>
<td>People who are experiencing homelessness that need to isolate themselves where they are spending time and sleeping need food to survive while isolated.</td>
</tr>
<tr>
<td></td>
<td>Ideally we’d like help from a food bank agency partner to use their access to food bank food to help put these together and we can distribute.</td>
<td></td>
</tr>
<tr>
<td>Additional supplies for homeless encampments in isolation</td>
<td><a href="#">Full list of supplies needed on Amazon here</a></td>
<td>People who are experiencing homelessness that need supplies to keep themselves clean, dry, and healthy. Basics like toilet paper, water, soap for reducing the spread, etc.</td>
</tr>
<tr>
<td>Overflow quarantine location</td>
<td>A large location that can serve as an additional location for people to quarantine</td>
<td>People who are homeless and have COVID19 need a safe space to quarantine. This prevents them from the virus worsening due to lack of shelter from the elements and prevents the virus from</td>
</tr>
<tr>
<td></td>
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<tr>
<td>--------------------------</td>
<td>-----------------------------------------------------------------</td>
<td>------------------------------------------------------------------</td>
</tr>
<tr>
<td>Street outreach volunteers</td>
<td>Visiting people who do not have shelter in the woods, on the street, under bridges, etc. and delivering information and supplies to them to isolate and prevent the spread of the disease. Also finding people who may have COVID19 and getting them to care.</td>
<td>People experiencing homelessness need information, supplies, and social interaction during this time of crisis in order to isolate and prevent themselves from getting or spreading the virus</td>
</tr>
<tr>
<td>Medical professionals</td>
<td>To help with setup of quarantine locations and staffing of those locations.</td>
<td>People who are homeless and have COVID19 need a safe space to quarantine. This prevents them from the virus worsening due to lack of shelter from the elements and prevents the virus from rapidly spreading amongst the population.</td>
</tr>
</tbody>
</table>

**Facility Needs** - for homeless people who have COVID19 symptoms to safely quarantine

**Technical and Staffing needs at each location**
- Health care professionals to monitor and care for the sick
- Health care professionals to advise on the set up and operations of the facility

**Supplies needed at each location**
- Cots
- Blankets
- Pillows
- Soap and Shampoo for showers
- Towels
- Hand sanitizer or soap

**Supply needs** - for people experiencing homelessness to isolate and prevent the spread. To be donated through amazon wish list to street outreach teams or bought and added to supplies above for bags. ([Amazon Wish List Link](#))
City of Chattanooga Homeless Service Division COVID19 Plan

- Hand sanitizer (travel packs)
- Food boxes with 1 week supply of food for people in encampments
  - The City would like to partner with a Go
- Toilet Paper
- Additional soap
- Toothbrushes
- Socks
- Underwear
- Bodywash
- Shampoo + Conditioner 2in1
- Tissues (pocket packs)
- Tarps
- Sleeping bags
- Camp showers
- Trash bags

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